

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, July 24, 2015 at the hour of 10:00 A.M., at 1900 W. Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Collens called the meeting to order.

Present: Chairman Lewis M. Collens and Directors Hon. Jerry Butler, Ric Estrada and Dorene P. Wiese (4)

Board Chairman M. Hill Hammock (ex-officio), Steven Scheer (non-Director Member) and Directors Ada Mary Gugenheim and Emilie N. Junge

Absent: None (0)

Additional attendees and/or presenters were:

Douglas Elwell – Deputy CEO of Finance and Strategy
Steven Glass – Executive Director of Managed Care
Randolph Johnston – Associate General Counsel

Elizabeth Reidy – General Counsel
Deborah Santana – Secretary to the Board
John Jay Shannon, MD – Chief Executive Officer

II. Public Speakers

Chairman Collens asked the Secretary to call upon the registered public speakers.

The Secretary called upon the following registered public speaker:

1. George Blakemore Concerned Citizen

III. Action Items

A. Minutes of the Finance Committee Meeting, June 19, 2015

Director Butler, seconded by Director Wiese, moved to accept the minutes of the Finance Committee Meeting of June 19, 2015. THE MOTION CARRIED UNANIMOUSLY.

III. Action Items (continued)

B. Contracts and Procurement Items (Attachment #1)

Douglas Elwell, Deputy Chief Executive Officer of Finance and Strategy, provided an overview of the requests presented for the Committee's consideration. The Committee reviewed and discussed the requests.

During the review of request number 7, Mr. Elwell stated that he will provide the cost per pound relating to these services in time for the Board Meeting next week.

During the discussion of request number 8, Mr. Elwell noted that there were three (3) responders to the Request for Proposals (RFP). The contract is for services of both staff and physicians for the two (2) linear accelerators. Chairman Collens inquired regarding the price difference between the proposed vendor and the two other responders. Mr. Elwell indicated that he can provide that information.

III. Action Items

B. Contracts and Procurement Items (continued)

With regard to request number 9, Mr. Elwell stated that this is a sole-source contract for a particular drug that can only be obtained from one source. Around the country, the specialty pharmacies that used to traditionally sell through distributors like everyone else have now moved to a position where they want the buyer to contract directly with them. He noted that the administration is looking at having CCHHS become a specialty pharmacy itself, which will allow for a different way to get these medications.

Director Wiese, seconded by Director Butler, moved the approval of request numbers 1 through 15. THE MOTION CARRIED UNANIMOUSLY.

C. Any items listed under Section III

IV. Report from the Deputy Chief Executive Officer of Finance and Strategy (Attachment #2)

- A. Financial Statements** (Attachment #3)
- B. Metrics** (Attachment #4)
- C. Report of emergency purchases** (Attachment #5)
- D. CountyCare Update** (Attachment #6)

Mr. Elwell provided an overview of the Report, which included information on the following subjects: Financial Results; 2015 Budget Concerns; Future Metrics; and FY2016 Initial Budget Discussion. Steven Glass, Executive Director of Managed Care, provided an overview of the information contained in the CountyCare Update. The Committee reviewed and discussed the information.

During the discussion of the subject of increased pharmacy costs, as referenced on slide 2 of the Report, Director Junge inquired whether part of the increase was attributable to Hepatitis C drugs. Mr. Elwell stated that Hepatitis C drug costs are part of what is driving CountyCare's increased expenditures, but not for CCHHS as a provider. Currently, the administration has been able to work with the manufacturer to get free drugs for Hepatitis C patients who are indigent and are not covered by Medicaid. At this point, CCHHS has not made an expenditure for Hepatitis C drugs, other than those for CountyCare members.

During the review of the slides regarding the FY2016 Initial Budget Discussion, Board Chairman Hammock inquired regarding the assumptions relating to the payer mix, in terms of the self-pay population. Mr. Elwell responded that he expects that the proportion for the self-pay population will remain where it is today; however, the subject is still being reviewed, as there is a chance that it may go 1-2% up or down.

Director Junge inquired regarding the Medicare population; she asked what happens when Medicaid patients age into Medicare. Mr. Elwell responded that CCHHS has a contract with one of the dual organizations, Well Care. The administration does not expect to get into the Medicare risk business, because it is not ready for it; therefore, for now, it will work with the other Medicare plans out there.

In response to a suggestion from Mr. Scheer regarding collaborating with other large public health care entities, such as those in Los Angeles and New York, on issues like Disproportionate Share Hospital (DSH) funding, Mr. Elwell stated that the administration is currently in contact with them regarding the new proposed managed care regulations; he agreed with Mr. Scheer regarding the benefits and effectiveness of that type of collaboration.

IV. Report from the Deputy Chief Executive Officer of Finance and Strategy (continued)

During the discussion of pension costs, Chairman Collens noted that the pension costs are not currently included in the CCHHS budget. He stated that there needs to be a better understanding with the County about the accounting of this; perhaps it ought to be included in the CCHHS budget, and the allocation from the County should be increased to match that, so the CCHHS administration can better manage its pension side. Mr. Elwell stated that, after speaking with the County's Chief Financial Officer, he expects that this will soon happen.

Chairman Collens clarified that the plan is for Mr. Elwell to bring the budget to the next Finance Committee Meeting, which will presumably be a longer meeting than normal. Board Chairman Hammock inquired whether the budget would be approved at the August meeting. Mr. Elwell responded affirmatively.

During the discussion of the Metrics, Board Chairman Hammock inquired regarding the measures pertaining to CareLink and Bad Debt. Mr. Elwell stated that he should have asterisked those measures, as staff are reviewing those right now. CCHHS has been doing a better job of charging for items, but it is using the same cost-to-charge ratio that it has been using for the past couple of years. The administration believes that the cost-to-charge ratio has dropped dramatically; there is a disagreement internally about what that ratio should be. Historically, the ratio has been at 88%, but it may have dropped to 65%; he will come back at the next meeting with the right figure. The administration believes that significant improvements have been made in that area, so that will need to be adjusted.

With regard to the data on full-time equivalent employees per adjusted occupied bed (FTEs per AOB) included in the Metrics, Mr. Elwell noted that this reflects that CCHHS is either overstaffed or is producing less than it needs to be producing in some areas; he provided examples of some factors that influence this number, including those relating to collective bargaining agreements and staffing issues. Mr. Scheer indicated that this reflects built in inefficiencies, relative to the rest of the industry. He stated that it is the style of practice that creates that number; what the Board should consider is whether that is the style of practice that it intends to have carried on. He inquired whether a comparison can be provided of other large public institutions and local institutions. Mr. Elwell responded that CCHHS is investing in the UHC database; this can be used to obtain that data. Chairman Collens indicated that, by the end of the year, he expects that serious comparative data will be available.

Mr. Elwell noted that an emergency purchase was recently made; information on that purchase is included as Attachment #5.

During the discussion of the CountyCare update, Mr. Glass noted that data on utilization of CCHHS services by CountyCare members was incorporated into the presentation that went to the Managed Care Committee; he stated that he can include this information for the Finance Committee in the future. Chairman Collens stated that it would be helpful to incorporate some of that information into this presentation. From a big picture perspective, CountyCare represents \$900 million per year, and only approximately \$200 million is flowing into CCHHS as a provider; it is important for the Finance Committee to have that analysis as part of its routine presentation.

V. Adjourn

As the agenda was exhausted, Chairman Collens declared the meeting ADJOURNED.

Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXX
Lewis M. Collens, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
July 24, 2015

ATTACHMENT #1

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM III(B)

JULY 24, 2015 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal impact not to exceed:	Indicate if Sole Source	Affiliate / System	Begins on Page #
Execute Intergovernmental Agreements						
1	Four (4) suburban Cook County Health Departments (see transmittal for details)	Service - vector surveillance and control	\$40,916.14 (grant funded)		CCDPH	3
Accept Grant Renewals						
2	Illinois Department of Public Health	Service - local health protection services	Grant renewal amount \$2,061,638.00		CCDPH	4
3	Illinois Department of Human Services	Service - case management for high-risk infants	Grant renewal amount: \$584,064.00		CCDPH	5
Execute Subaward Agreement and Accept Grant						
4	Northwestern University	Service - production and implementation of Certified Electronic Health Record	Grant award amount: \$198,400.00		System	6
Extend and Increase Contract						
5	Nebo System, Inc.	Service - outpatient claims edit resolution services	\$1,200,000.00		System	7
Amend and Increase Contracts						
6	Cerner Corporation	Service - software support, maintenance and enhancements	\$295,307.55	Sole Source	System	8
7	Stericycle, Inc.	Service - removal of pharmaceutical waste	\$260,000.00		System	9
Execute Contracts						
8	Cook Radiation Oncology, S.C.	Service - radiation oncology services	\$11,861,544.00		SHCC	10
9	Smith Medical Partners LLC	Product - Mifeprex	\$1,500,000.00	Sole Source	SHCC	11
10	LG Medical Technologies, Inc.	Product and service - MRI for Provident Hospital	\$756,000.00		PHCC	12
11	Cross Country Healthcare, Inc.	Service - professional nurse staffing	\$635,000.00		SHCC	13

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM III(B)

JULY 24, 2015 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal impact not to exceed:	Indicate if Sole Source	Affiliate / System	Begins on Page #
Execute Contracts (continued)						
12	Northwestern Medical Faculty Foundation	Service - subspecialty surgical and clinical otolaryngology services	\$627,000.00	Sole Source	SHCC	14
13	PST Services, Inc. d/b/a McKesson	Service - professional fee coding for Medicare B physician services	\$541,815.00		System	15
14	Wolf Medical Supply, Inc.	Product - disposable infusion pumps	\$390,000.00	Sole Source	SHCC	16
15	CDW-G	Product - hardware - electronic barcode scanners	\$299,670.00		System	17

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health (CCDPH)	
DATE: 07/08/2015		PRODUCT / SERVICE: Service – Vector Surveillance and Control	
TYPE OF REQUEST: Execute Intergovernmental Agreement		VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, IL	
ACCOUNT: 755		FISCAL IMPACT: Oak Park Health Department - \$9,152.50 Stickney Health Department - \$7,193.14 Skokie Health Department - \$11,429.42 Evanston Health Department - \$13,141.08	
GRANT FUNDED / RENEWAL AMOUNT: N/A			
CONTRACT PERIOD: 04/01/2015 thru 03/31/2016		CONTRACT NUMBER:	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A			

PRIOR CONTRACT HISTORY:

The previous intergovernmental agreements were awarded as follows; Oak Park Health Department \$9,110.63, Stickney Health Department \$7,160.23, Skokie Health Department \$11,377.13 and Evanston Health Department \$13,080.96.

NEW PROPOSAL JUSTIFICATION:

The IDPH Vector Surveillance and Control Grant was approved by the Cook County Health and Hospital System on June 26, 2015.

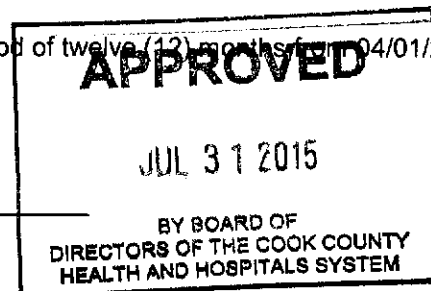
The agencies selected are Health Departments in suburban Cook County and are requested through the Grantor, the Illinois Department of Public Health. This program provides funding for mosquito vector prevention programs which includes testing of mosquitoes and dead birds, and the control of larval mosquitoes, the primary carriers of West Nile virus and St. Louis encephalitis. This service is mandated by the State of Illinois.

TERMS OF REQUEST:

This is a request to renew intergovernmental agreements for a period of twelve (12) months from 04/01/2015 thru 03/31/2016.

CCHHS Deputy CEO: *Douglas L. Elwell*
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, MD, Chief Executive Officer



Request #
1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health (CCDPH)	
DATE: 07/08/2014		PRODUCT / SERVICE: Service --Local Health Protection Services	
TYPE OF REQUEST: Grant Contract Renewal		VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
FISCAL IMPACT / ACCOUNT: *		GRANT FUNDED RENEWAL AMOUNT: \$2,061,638.00	
CONTRACT PERIOD: 07/01/2015 thru 06/30/2016		CONTRACT NUMBER: 65080017D	
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

The previous grant contract with the Illinois Department of Public Health, Office of Health Protection, was for twelve (12) months in the amount of \$2,061,638.00. It was approved by the CCHHS Board on June 27, 2014.

NEW PROPOSAL JUSTIFICATION:

As a state certified health department in the State of Illinois, the Cook County Department of Public Health (CCDPH) is mandated to provide health protection services including, but not limited to, infectious diseases, food protection, potable (drinking) water, and sewage disposal in suburban Cook County areas under the jurisdiction of the Cook County Department of Public Health.

*The cost of early termination of this grant is \$1,731,294.00.

TERMS OF REQUEST:

This is a request to renew Grant Contract Number 65080017D in an amount not to exceed \$2,061,638.00, as needed, for a period of twelve (12) months from 07/01/2015 thru 06/30/2016.

CCHHS Deputy CEO:

Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO:

John Jay Shannon, M.D., Chief Executive Officer

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

2

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health (CCDPH)	
DATE: 07/08/2015		PRODUCT / SERVICE: Service –Case Management for High-Risk Infants	
TYPE OF REQUEST: Grant Contract Renewal		VENDOR / SUPPLIER: Illinois Department of Human Services, Springfield, IL	
FISCAL IMPACT / ACCOUNT: *		GRANT FUNDED AMOUNT: \$584,064.00	
CONTRACT PERIOD: 07/01/2015 thru 06/30/2016		CONTRACT NUMBER: FCSUU03178	
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

The previous grant contract with the Illinois Department of Human Services was for one (1) year in the amount of \$648,960.00. It was approved by the Cook County Health and Hospitals System Board on July 25, 2014.

NEW PROPOSAL JUSTIFICATION:

As a certified health department in the State of Illinois, the Cook County Department of Public Health (CCDPH) is mandated to provide case management services to high-risk infants identified through the Adverse Pregnancy Outcome Reporting System, and special needs children. CCDPH provides services for assessment of client needs, linkage with Medicaid and primary medical care, referral for assistance with identified social needs, and coordination of care. The goal of service is to reduce infant mortality and morbidity.

*The cost of the early termination of this grant is \$229,318.00.

TERMS OF REQUEST:

This is a request to renew Grant Contract Number FCSUU03178 in an amount not to exceed \$584,064.00, as needed, for a period of twelve (12) months from 07/01/2015 thru 06/30/2016.

CCHHS Deputy CEO: 
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
3

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Donna R. Hart, Chief Information Officer	
DATE: 06/09/2015		PRODUCT / SERVICE: Service – Production and Implementation of Certified Electronic Health Record	
TYPE OF REQUEST: Subaward Agreement Approval		VENDOR / SUPPLIER: Northwestern University, Chicago IL	
ACCOUNT: *		FISCAL IMPACT:	GRANT FUNDED AMOUNT: \$198,400.00
CONTRACT PERIOD: 10/07/2011 thru 02/07/2015		CONTRACT NUMBER: 60026061 CC	
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

There is no previous contract for this service.

NEW PROPOSAL JUSTIFICATION:


Northwestern University obtained a Cooperative Agreement from the Department of Health and Human Services, Office of the National Coordinator for Health Information Technology (HIT). This agreement established HIT Extension Centers in Chicago. Northwestern University approved subrecipient agreements with various hospitals in Cook County to implement a Certified Electronic Health Record in Cook County. The Cook County Health and Hospitals System (CCHHS) is one of the subrecipients. CCHHS developed a Certified Electronic Health Record, had physician/providers "Go Live" with it, and have achieved Meaningful Use. This program is not mandated.

*There is no deferred liability for this grant agreement.

TERMS OF REQUEST:

This is a request to approve Subaward Agreement number 60026061 CC in an amount not to exceed \$198,400.00, as needed, for the period from 10/07/2011 thru 02/07/2015.

CCHHS Deputy CEO: 
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

4

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Annie Petersen, System Director, Revenue Cycle		EXECUTIVE SPONSOR: Douglas Elwell, Deputy Chief Executive Officer <i>DE</i>	
DATE: 07/04/2014		PRODUCT / SERVICE: Service – Outpatient Claims Edit Resolution Services	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Nebo System, Inc, Oak Brook Terrace, IL	
ACCOUNT: 890-260		FISCAL IMPACT NOT TO EXCEED: \$1,200,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
ORIGINAL CONTRACT PERIOD: 07/01/011 thru 06/30/2015		REVISED CONTRACT PERIOD: 07/01/2015 to 06/30/2016	CONTRACT NUMBER: H11-25-056
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board of Directors approved this contract on 06/24/2011 in the amount of \$3,278,000.00 for the period from 07/01/011 thru 06/30/2014. It provides outpatient claims edit resolution services on accounts that are in a "hold pending" status within the CCHHS claims submission platform. An amendment was approved by the CCHHS Board of Directors on 12/12/2014 to extend the contract through 03/31/2015 and to increase the contract amount by \$1,584,000.00. An additional amendment was approved by the CCHHS Board on 04/24/2015 in the amount of \$425,000.00 for the period from 04/01/2015 thru 06/30/2015 to allow time for a RFP to be posted, evaluated and a vendor chosen to care for this service.

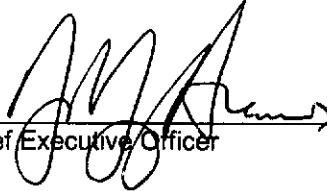
NEW PROPOSAL JUSTIFICATION:

This request will continue to provide software to import daily files, run claims through an eligibility function and create reports for review. Edits are reviewed to identify situations that require additional research prior to the submission of the claim. Listings of accounts can be provided and accounts updated in the CCHHS information system with comments, activity codes and payer information. This extension is required as there were no responsive proposals to the RFP.

TERMS OF REQUEST:

This is a request to extend and increase contract number H11-25-056 in an amount not to exceed \$1,200,000.00, as needed, for a period of twelve (12) months from 07/01/2015 to 06/30/2016.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending JUL 31 2015

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

APPROVED
BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
5

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Donna R. Hart, Chief Information Officer	
DATE: 06/25/2015		PRODUCT / SERVICE: Service- Software Support, Maintenance and Enhancements	
TYPE OF REQUEST: Amend and Increase Contract		VENDOR / SUPPLIER: Cerner Corporation, Kansas City, MO	
ACCOUNT: 890-441		FISCAL IMPACT NOT TO EXCEED: \$295,307.55	
GRANT FUNDED AMOUNT: N/A		CONTRACT PERIOD: 01/01/2013 thru 12/31/2015	
CONTRACT NUMBER: H13-25-001		COMPETITIVE SELECTION METHODOLOGY:	
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

Contract number H13-25-001 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 12/14/2012 for the period from 01/01/2013 thru 12/31/2015 in the amount of \$45,248,838. An Amendment to the contract was executed by the Office of Supply Chain Management to reallocate \$1,137,900 of Professional Services funds from Core System Services to Learning Services, GoLive Support and End User Training. An Emergency Purchase was executed for the provision of Power Point of Care & Behavioral Health (Inpatient) Solution at Cook County Juvenile Temporary Detention Center, which increased the contract amount by \$2,350,059.31, and an additional amendment and increase was approved by the CCHHS Board on 04/24/2015 to purchase Kofax licenses, Clarvia, Medical Necessity and MQ licenses in the amount of \$1,664,507.71, bringing the current total contract amount to \$49,263,405.02.

NEW PROPOSAL JUSTIFICATION:

This request is for the provision of licensing, equipment, support, and professional services for Cerner's Merge Hemo solution to be installed in the cath lab. The cath lab is being remodeled and this new equipment and software will be installed with the remodeling in order to integrate the cath lab with the electronic medical record, supply chain and billing systems. The present software cannot be integrated with EMR and Lawson software.

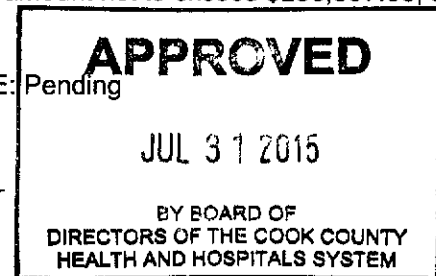
TERMS OF REQUEST:

This is a request to amend and increase contract number H13-25-001 in an amount not to exceed \$295,307.55, as needed, with no change in the contract period.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO :
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO :
John Jay Shannon, M.D., Chief Executive Officer



Request #

6

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: CaTanya Norwood, Systems Director of Pharmacy		EXECUTIVE SPONSOR: Karen Duncan, M.D., Interim Chief Operating Officer, Hospital Based Services	
DATE: 07/08/2015		PRODUCT / SERVICE: Service - Pharmaceutical Waste	
TYPE OF REQUEST: Amend and Increase Contract		VENDOR / SUPPLIER: Stericycle, Inc., Lake Forest, IL	
ACCOUNT: 890-235		FISCAL IMPACT NOT TO EXCEED: \$260,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 04/01/2015 thru 03/31/2017		CONTRACT NUMBER: H15-25-002	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Contract number H13-25-0022 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 04/24/2015 in the amount of \$640,000.00 for a period of twenty-four (24) months, from 04/01/2015 thru 03/31/2017. The contract allows the vendor to collect, transport, treat and dispose of all bio-hazardous waste, infectious waste and regular waste not only on a regular basis, but also on an as needed basis.

NEW PROPOSAL JUSTIFICATION:

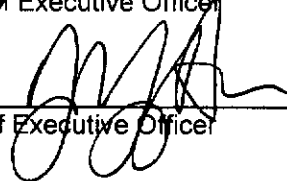
This request is to amend and increase this contract to include pharmaceutical waste removal by this scavenger service. Pharmacy waste will be included with the removal of bio-hazardous, infectious and regular waste providing a safe and healthy environment for the patient and staff of the facilities. Scavenger service is a mandatory regulated waste program required by law for all hospitals institutions.

TERMS OF REQUEST:

This is a request to amend and increase contract number H15-25-002 in an amount not to exceed \$260,000.00, as needed, with no change in the contract period.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: 
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

7

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

AS AMENDED

BOARD APPROVAL REQUEST

SPONSOR: Mark Pisaneschi, M.D., System Chairman of Radiology		EXECUTIVE SPONSOR: Claudia M. Fegan, Executive Medical Director <i>Cmf</i>	
DATE: 07/17/2015		PRODUCT / SERVICE: Service - Radiation Oncology Services	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Cook Radiation Oncology, S.C., Chicago, IL	
ACCOUNT: 897-260		FISCAL IMPACT NOT TO EXCEED: \$11,861,544.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 07/01/2015 to 06/30/2018 6/01/2015 to 5/30/2018		CONTRACT NUMBER: H15-25-101	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Cook Radiation Oncology has provided radiation therapy and staffing services since 2009. The Cook County Health and Hospitals System (CCHHS) Board approved contract number H11-73-106 with this vendor on 11/18/2011 in the amount of \$13,245,532.00 for the continued provision of radiation therapy and staffing. An Amendment to extend and increase this service was approved by the CCHHS Board on 01/30/2015 in the amount of \$2,023,622.92 for the period from 12/16/2014 thru 05/31/2015.

NEW PROPOSAL JUSTIFICATION:

CCHHS received three (3) proposals in response to a RFP for radiation oncology services. Cook Radiation Oncology, S.C., was awarded the contract. Cook's response addressed almost every section of the RFP satisfactorily. As the incumbent, Cook clearly specified the staffing model required to effectively provide services at CCHHS. CCHHS' ability to serve its patient population is greatly dependent on a vendor's ability to promptly deploy services, and only two of the proposers had an immediate plan to deploy services. Some deficiencies in Cook's response were identified, mainly around expected reporting metrics, but the EC concluded that these deficiencies were addressable and easily rectifiable. Cook provided the most competitive pricing proposal, and upon further negotiations Cook reduced its total contract price to \$11.8M.

TERMS OF REQUEST:

This is a request to execute contract number H15-25-101 in an amount not to exceed \$11,861,544.00, as needed, for a period of thirty-six (36) months from ~~07/01/2015 to 06/30/2018~~ 6/01/2015 to 5/30/2018

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

CCHHS Deputy CEO: *Douglas L. Elwell*
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer

Request #
8

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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COOK COUNTY HEALTH & HOSPITALS SYSTEM

Toni Preckwinkle
President
Cook County Board of Commissioners
John Jay Shannon, MD
Chief Executive Officer
Cook County Health & Hospitals System



COOK COUNTY HEALTH
& HOSPITALS SYSTEM
CCHHS

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Board Members**
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Commissioner Jerry Butler • Vice Chairman
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Ric Estrada
Ada Mary Gugenheim
Emilie N. Junge
Wayne M. Lerner, DPH, FACHE
Erica E. Marsh, MD MSCI
Carmen Velasquez
Dorene P. Wiese, EdD

Date: August 31, 2015
To: Deborah Santana, Secretary to the Board
Cook County Health and Hospitals System
From: Douglas L. Elwell, Deputy Chief Executive Officer *DLE*
Cook County Health and Hospitals System
Re: Correction Memo
Cook Radiation Oncology, S.C. H15-25-101

The Board Approval Requests for the above named services was presented to the Board of Directors of the Cook County Health and Hospitals System for approval on July 31, 2015. It is necessary to correct the **Contract Period**. The selection should read:

CONTRACT PERIOD:
06/01/2015 thru 05/30/2018

If additional information is needed, please feel free to contact me.

Thank you.

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Dr. CaTanya Norwood, Director, Pharmacy		EXECUTIVE SPONSOR: Karen Duncan, M.D., Interim Chief Operating Officer, Hospital Based Services	
DATE: 06/03/2015	PRODUCT / SERVICE: Product – Mifeprex		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Smith Medical Partners LLC, Wood Dale IL		
ACCOUNT: 897-361		FISCAL IMPACT NOT TO EXCEED: \$1,500,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 08/01/2015 thru 07/31/2018		CONTRACT NUMBER: H15-25-087	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

The Department of Supply Chain Management approved a contract with this vendor on 10/24/2012 in the amount of \$65,070.00 for a period of twelve (12) months from 09/07/2012 thru 09/06/2013. The contract was amended on 02/22/2013 to increase the amount of the contract by \$59,000.00. The CCHHS Board approved on 07/26/2013 to extend the contract thru 07/31/2015 and to increase the amount of the contract by \$540,000.00.

NEW PROPOSAL JUSTIFICATION:

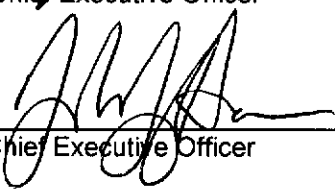
This is a request to enter into a multi-year contract with the vendor for the provision of Mifeprex. Smith Medical Partners is the only viable and local distributor of the Mifeprex product that is utilized within CCHHS.

TERMS OF REQUEST:

This request is to execute contract number H15-25-087 in an amount not to exceed \$1,500,000.00, as needed, for a period of thirty-six (36) months from 08/01/2015 thru 07/31/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS Deputy CEO: 
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

9

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

AS AMENDED

BOARD APPROVAL REQUEST

SPONSOR: Dr. Mark Pisaneschi, Chairman Department of Radiology		EXECUTIVE SPONSOR: Claudia M. Fegan, Executive Medical Director <i>Cmf</i>	
DATE: 07/09/2015	PRODUCT / SERVICE: Product and Service - MRI for Provident Hospital		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: LG Medical Technologies, Inc., East Dundee, IL		
ACCOUNT: 891-637	FISCAL IMPACT NOT TO EXCEED: \$756,000.00	GRANT FUNDED /RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 08/01/2015 thru 07/31/2017 <u>9/01/2015 through 8/31/17</u>		CONTRACT NUMBER: H15-25-097	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP H15-0021		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

No prior contract history.

NEW PROPOSAL JUSTIFICATION:

A RFP was posted and three (3) companies responded. Provident Hospital requires a MRI system capable of moving between Provident Hospital of Cook County and Oak Forest Health Center. One (1.0) full time equivalent (FTE) technical staff employees capable of operating the machines will be provided. This will provide access to testing at Provident Hospital and the Oak Forest Health Center.

TERMS OF REQUEST:

This is a request to execute contract number H15-25-097 in an amount not to exceed \$756,000.00, as needed for a period of twenty-four (24) months from ~~08/01/2015 thru 07/31/2017~~ 9/01/2015 through 8/31/17

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
10

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Toni Preckwinkle
President
Cook County Board of Commissioners
John Jay Shannon, MD
Chief Executive Officer
Cook County Health & Hospitals System



COOK COUNTY HEALTH
& HOSPITALS SYSTEM
CCHHS

Cook County Health & Hospitals System Board Members

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Ada Mary Gugenheim
Emilie N. Junge
Wayne M. Lerner, DPH, FACHE
Erica E. Marsh, MD MSCI
Carmen Velasquez
Dorene P. Wiese, EdD

Date: August 5, 2015

To: Deborah Santana, Secretary to the Board
Cook County Health and Hospitals System

From: Douglas L. Elwell, Deputy Chief Executive Officer
Cook County Health and Hospitals System

Re: Correction Memo
LG Medical Technologies, Inc. H15-25-097

The Board Approval Requests for the above named services was presented to the Board of Directors of the Cook County Health and Hospitals System for approval on June 26, 2015. It is necessary to correct the **Contract Period and the Terms of Request**. The selections should read:

CONTRACT PERIOD
09/01/2015 thru 08/31/2017


TERMS OF REQUEST
This is a request to execute contract number H15-25-097 in an amount not to exceed \$756,000.00 as needed, for twenty-four (24) months from 09/01/2015 thru 08/31/2017.

If additional information is needed, please feel free to contact me.

Thank you.

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Agnes Therady, Executive Director of Nursing 	
DATE: 07/09/2015		PRODUCT / SERVICE: Service - Professional Nurse Staffing	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Cross Country Healthcare, Inc., Boca Raton, FL	
ACCOUNT: 897-275		FISCAL IMPACT NOT TO EXCEED: \$635,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 08/01/2015 thru 01/30/2016		CONTRACT NUMBER: H15-25-094	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

No prior contract history.

NEW PROPOSAL JUSTIFICATION:

This is a request to enter into a new contract with this vendor for the provision of specialty staffing of OR nurses and surgical technologists to support staffing issues for second shift. In addition to nurses, this healthcare staffing company provides allied healthcare, pharmacy, advanced practice and case management professionals. OR nurses are traditionally difficult to staff with supplemental staffing services.

TERMS OF REQUEST:

This request is to execute contract number H15-25-094 in an amount not to exceed \$635,000.00, as needed, for a six (6) month period from 08/01/2015 thru 01/30/2016.


CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

CCHHS Deputy CEO: 
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

Request #

11

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Urjeet A. Patel, MD FACS Chairman, Div. of Otolaryngology--H/N Surgery Department of Surgery		EXECUTIVE SPONSOR: Claudia M. Fegan, M.D. Executive Medical Director <i>Cmf</i>	
DATE: 06/23/2015		PRODUCT / SERVICE: Service – Subspecialty Surgical & Clinical Otolaryngology Services	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Northwestern Medical Faculty Foundation, Chicago, IL	
ACCOUNT: 897-362		FISCAL IMPACT NOT TO EXCEED: \$627,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 07/01/2015 thru 06/30/2018		CONTRACT NUMBER: H15-25-086	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board approved contract number H13-25-023 on 03/28/2013 in the amount of \$452,833.42 for the period from 04/01/2013 thru 06/30/2015. The Department of Surgery has been utilizing the contract for attending physicians for subspecialty otolaryngology surgical and clinical services in the fields of Neuro, Facial Plastic Reconstructive Surgery and Laryngology provided by Northwestern Medical Foundation.

NEW PROPOSAL JUSTIFICATION:

The Department of Surgery is requesting a new (3) year contract with Northwestern Medical Faculty Foundation, to continue the staffing levels of night and weekend coverage as well as staffing the operating rooms and clinics.

TERMS OF REQUEST:

This is a request to execute contract number H15-25-086 in an amount not to exceed \$627,000.00, as needed, for a thirty-six (36) month period from 07/01/2015 thru 06/30/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

CCHHS Deputy CEO: *Douglas L. Elwell*
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer

Request #
12

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Angela M. Espinosa, System Director HIM Services		EXECUTIVE SPONSOR: Douglas L. Elwell, Deputy Chief Executive Officer <i>DLE</i>	
DATE: 07/14/2015		PRODUCT / SERVICE: Service - Professional Fee Coding for Medicare B Physician Services	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: PST Services, Inc., d/b/a McKesson, Alpharetta, GA	
ACCOUNT: 890-260		FISCAL IMPACT NOT TO EXCEED: \$541,815.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 08/01/2015 thru 02/29/2016		CONTRACT NUMBER: H15-25-100	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

No prior contract history for this service.

NEW PROPOSAL JUSTIFICATION:

This request is for the provision of utilizing professional fee coders and quality managers to oversee and bill for Medicare B physician services for the Cook County Health and Hospitals System (CCHHS). An RFP was posted and McKesson was awarded this contract after a committee evaluated both submissions. The amount of this six (6) month contract is assuming volumes of 27,000 encounters. The contract will have an optional six (6) month term renewal and three (3) six-month extension options, should it be necessary to retain services. This contract also requires McKesson to use the CCHHS Nuance system.

TERMS OF REQUEST:

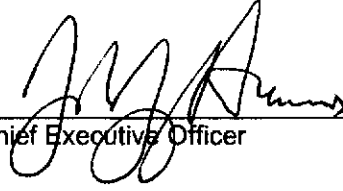
This is a request to execute contract number H15-25-100 in an amount not to exceed \$541,815.00, as needed, for a period of six (6) months from 08/01/2015 thru 02/29/2016.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

Request #
13

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Dr. CaTanya Norwood, Director, Pharmacy		EXECUTIVE SPONSOR: Karen Duncan, M.D., Chief Operating Office Hospital Based Services	
DATE: 06/30/2015	PRODUCT / SERVICE: Product – Disposable Infusion Pumps		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Wolf Medical Supply, Inc.- Sunrise FL		
ACCOUNT: 897-361	FISCAL IMPACT NOT TO EXCEED: \$390,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 07/01/2015 thru 06/30/2018		CONTRACT NUMBER: H15-25-088	
COMPETITIVE SELECTION METHODOLOGY:			
X NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

Contract number H14-73-030 was approved by Supply Chain Management on 10/28/2014 in the amount of \$130,000.00 for a period of six (6) months through 06/30/2015. This contract was for the provision of IFLOW medical supplies to the Cook County Health and Hospitals System (CCHHS).

NEW PROPOSAL JUSTIFICATION:

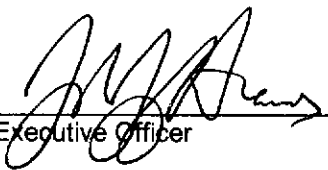
The Pharmacy Administration Department is requesting a multi-year renewal contract with Wolf Medical to provide medical supplies consisting of disposable infusion pumps.

TERMS OF REQUEST:

This is a request to execute contract number H15-25-088 in an amount not to exceed \$390,000.00, as needed, for a thirty-six (36) month period from 07/01/2015 thru 06/30/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS Deputy CEO: 
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
14

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR:		EXECUTIVE SPONSOR: <i>DRH</i> Donna R. Hart, Chief Information Officer	
DATE: 07/01/2015		PRODUCT / SERVICE: Hardware – Electronic Barcode Scanners	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: CDW-G, Vernon Hills, IL	
ACCOUNT		FISCAL IMPACT NOT TO EXCEED: 890-601 \$299,670.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: One Time Capital Purchase		CONTRACT NUMBER: H15-76-092	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

There is no prior contract history.

NEW PROPOSAL JUSTIFICATION:

This request is to purchase electronic bar code scanners for use with the Cerner electronic medical record. These scanners will be used to verify that all medications match the patient and the patient's medication orders before they are administered. This is needed in order to enhance patient safety and meet Meaningful Use requirements.

TERMS OF REQUEST:

This is a request to execute contract number H15-76-092 in an amount not to exceed \$299,670.00, as needed, for a one-time capital purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

CCHHS Deputy CEO : *Douglas L. Elwell*
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO : *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

JUL 31 2015

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
15

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
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Revised 03/01/2011

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
July 24, 2015

ATTACHMENT #2



COOK COUNTY HEALTH
& HOSPITALS SYSTEM
CCHHS

Report from the Deputy Chief Executive Officer for Finance and Strategy

CCHHS Finance Committee Meeting

Doug Elwell

Deputy CEO for Finance & Strategy

July 24, 2015

Financial Results

- Surplus after County Support was \$7.7 million year to date thru May
- This was better than budget by \$31.3 million
- We lost money in May primarily related to adjusting our Malpractice reserves to reflect higher than anticipated settlement of older claims.
- CountyCare revenues exceeded expenses by \$6.7 million while being below budget on Revenue and Expense.
- Variance in supply expense of 20% is attributable to pharmacy costs being higher than expected based on price and usage and more of the cost being delivered outside our system

2015 Budget Concerns

- State shutdown
- Medical Litigation Reserves
- Salaries and Wages

Future Metrics

- Procurement
- Staffing Detail



COOK COUNTY HEALTH
& HOSPITALS SYSTEM
CCHHS

FY2016 Initial Budget Discussion

CCHHS Finance Committee Meeting

Doug Elwell

Deputy CEO for Finance & Strategy

July 24, 2015

Key Drivers

- Maintain mission to the underserved in Cook County while reducing the need for support from the Cook County taxpayers
- Invest in new and existing clinical services and facilities to remain competitive
- Improve patient experience to attract sufficient number of patients to maintain the mission
- Continued aggressive recruitment of exceptional staff



COOK COUNTY HEALTH
& HOSPITALS SYSTEM
CC+HS

Finance Committee | July 24, 2015

Based on Continuing Transition to Managed Care

- Inpatient volumes projected to decrease 5-10%
- Outpatient volumes projected to increase 10%
- Emergency visits projected to stabilize
- CountyCare membership projected at 180,000



Initial Revenue Assumptions

- Reduced County allocation
- Increase in revenue from serving more patients in imaging, ophthalmology, and outpatient surgery
- Generate capital from improvements in operations
- FFS that will require prior authorization will now come from Medicaid MCOs, Medicare, and Commercial plans
- DSH and BIPA expected to be stable



Initial Expense Assumptions

- Increased personnel costs related to increases in the recently negotiated CBAs
- Maintenance costs continue to increase on older facilities
- Pharmaceutical and medical supply costs continue to increase based on price and usage
- Continuing to have substantial financial impact are unreimbursed costs
 - Correctional Health
 - Public Health
 - Uncompensated Care



Under Consideration

- Configuration of inpatient services
- Configuration of facilities
- Opportunities in behavioral health and continuum of care to meet community needs



Under Consideration

- Support services quality and quantity
- Outside contracts effectiveness and opportunities to bring in house
- New facility investment



Questions?



Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
July 24, 2015

ATTACHMENT #3

CountyCare Income Statement
May-2015

YTD Member Months	86,489	182,582	310,099	462,775	643,120	826,628
	YTD December-2014	YTD January-2015	YTD February-2015	YTD March-2015	YTD April-2015	YTD May-2015
Revenue						
PMPM	\$ 52,493,344	\$ 106,160,435	\$ 158,557,089	\$ 263,227,835	\$ 347,613,874	\$ 417,547,277
Admin	-	-	-	1,077,180	1,578,461	1,578,461
State Workers	88,481	206,697	470,044	632,491	886,048	1,188,547
Assessment Tax from Cash Advance	-	10,000	10,000	10,000	10,000	10,000
Total Revenue	\$ 52,581,825	\$ 106,377,132	\$ 159,037,133	\$ 264,947,506	\$ 350,088,383	\$ 420,324,285
Application Processing Costs						
Hoyne Facility Expenses	\$ 27,684	\$ 49,461	\$ 67,688	\$ 85,813	\$ 116,817	\$ 138,543
AHS Application Assistance Fees	1,686,709	2,674,989	3,663,268	4,651,547	5,639,827	6,628,106
CEA Application Assistance Fees	64,292	118,361	172,431	205,490	245,086	261,812
State Workers Cost	176,963	413,395	940,089	1,264,983	1,772,098	2,377,097
Total Application Processing Costs	\$ 1,955,648	\$ 3,256,205	\$ 4,843,476	\$ 6,207,834	\$ 7,773,827	\$ 9,405,559
Administrative Expenses						
Salaries & Benefits	\$ 276,206	\$ 307,529	\$ 516,925	\$ 720,687	\$ 901,855	\$ 1,095,516
Stop Loss Insurance	331,500	663,000	530,541	398,082	1,638,387	1,737,908
Self Insurance	36,240	72,479	96,864	129,152	161,441	193,729
Pharmacy	368,742	1,056,570	1,605,704	2,206,472	3,041,692	3,488,391
AHS TPA Fees	1,037,909	1,037,909	1,037,909	1,037,909	1,037,909	1,037,909
IlliniCare TPA Fees	4,609,010	9,310,117	14,088,708	22,046,976	29,197,221	36,327,260
Dental Admin Fees				327,084	453,146	582,066
MHN Fees	352,265	704,530	1,247,591	1,784,209	2,390,834	3,033,401
Other	41,587	93,554	120,552	453,267	1,389,391	1,813,991
Total Administrative Expenses	\$ 7,053,459	\$ 13,245,688	\$ 19,244,794	\$ 29,103,839	\$ 40,211,875	\$ 49,310,171
Clinical Expenses						
Domestic Claims	\$ 17,599,212	\$ 34,517,339	\$ 52,840,141	\$ 56,152,270	\$ 68,876,074	\$ 81,032,463
Foreign Claims	15,318,589	32,923,542	43,700,515	59,998,763	85,156,434	104,770,198
Foreign Claims IBNR & MLR Reserve	4,516,819	294,421	294,421	51,494,543	65,496,403	71,622,778
Pharmacy	5,255,670	17,254,058	27,201,257	38,052,254	50,825,807	62,873,839
Domestic Pharmacy	668,490	1,891,848	2,906,927	4,431,672	5,803,442	7,197,678
MHN ACO	828,251	1,656,502	3,218,927	4,729,338	6,484,307	8,240,049
Behavioral Health	1,353,516	2,736,774	4,236,848	6,044,431	7,619,377	11,020,761
Optical	313,413	633,714	959,392	1,305,241	1,669,928	2,034,614
Transportation	-	-	764,435	1,137,907	1,751,128	2,356,531
Dental	65,716	131,432	197,148	397,241	1,788,894	3,766,275
Total Clinical Expenses	\$ 45,919,677	\$ 92,039,630	\$ 136,320,010	\$ 223,743,660	\$ 295,471,793	\$ 354,915,185
Medical Loss Ratio (MLR)	87.5%	86.7%	86.0%	85.0%	85.0%	85.0%
Total Expenses	\$ 54,928,783	\$ 108,541,524	\$ 160,408,280	\$ 259,055,333	\$ 343,457,496	\$ 413,630,915
CountyCare Net Income	\$ (2,346,958)	\$ (2,164,391)	\$ (1,371,148)	\$ 5,892,173	\$ 6,630,888	\$ 6,693,370

YTD May-2015 (In Thousands)

	CCHHS Totals			
	2015 Actual	2015 Budget	2015 Budget Variance	2014 Actual
REVENUE:				
Net Patient Service Revenue	707,308	668,530	38,778	529,012
Other Revenue	5,705	4,014	1,691	6,484
TOTAL REVENUE	713,013	672,544	40,469	535,496
OPERATING EXPENSES:				
Salaries and Benefits	332,203	334,076	1,872	322,074
Supplies	119,308	101,507	(17,801)	89,646
Purchased Svs, Rental & Other	323,968	336,633	12,664	191,304
Claims Expense	10,500		(10,500)	
Insurance Expense	10,650	11,885	1,236	14,807
Depreciation	15,283	15,283		16,790
Utilities	4,436	7,774	3,338	4,676
TOTAL OPERATING EXPENSES	816,348	807,157	(9,191)	639,296
GAIN (LOSS) FROM OPERATIONS	(103,335)	(134,613)	31,278	(103,800)
NONOPERATING REVENUE	111,046	111,046		97,328
NET INCOME (LOSS)	7,711	(23,567)	31,278	(6,472)

YTD May-2015 (In Thousands)

	All Providers				CountyCare				All Provider & CountyCare Eliminations			
	2015 Actual	2015 Budget	2015 Budget Variance	2014 Actual	2015 Actual	2015 Budget	2015 Budget Variance	2014 Actual	2015 Actual	2015 Budget	2015 Budget Variance	2014 Actual
REVENUE:												
Net Patient Service Revenue	375,224	399,894	(24,670)	215,385	420,314	444,271	(23,957)	313,627	(88,230)	(175,635)	87,405	
Other Revenue	4,941	3,017	1,924	3,257	10		10					
TOTAL REVENUE	380,165	402,910	(22,745)	218,642	420,324	444,271	(23,947)	313,627	(88,230)	(175,635)	87,405	
OPERATING EXPENSES:												
Salaries and Benefits	296,359	300,743	4,384	288,132	1,096	1,064	(32)	511				
Supplies	52,758	63,838	11,080	42,526	73,562	33,224	(40,338)	46,565	(7,198)		7,198	
Purchased Svs, Rental & Other	66,837	85,345	18,508	59,247	337,042	424,830	87,788	131,170	(81,032)	(175,635)	(94,602)	
Claims Expense	10,500		(10,500)									
Insurance Expense	7,785	11,885	4,100	10,887	1,932		(1,932)	2,574				
Depreciation	15,155	15,155		16,659								
Utilities	4,366	7,697	3,330	4,618		28	28	28				
TOTAL OPERATING EXPENSES	453,760	484,663	30,903	422,070	413,631	459,146	45,515	180,848	(88,230)	(175,635)	(87,405)	
GAIN (LOSS) FROM OPERATIONS	(73,595)	(81,752)	8,158	(203,428)	6,693	(14,875)	21,568	132,779	0		0	
NONOPERATING REVENUE	73,455	73,455		77,460	89	89		413				
NET INCOME (LOSS)	(139)	(8,297)	8,158	(125,968)	6,783	(14,786)	21,568	133,193	0		0	

YTD May-2015 (In Thousands)

	Detainees				Dept of Public Health			
	2015 Actual	2015 Budget	2015 Budget Variance	2014 Actual	2015 Actual	2015 Budget	2015 Budget Variance	2014 Actual
REVENUE:								
Net Patient Service Revenue								
Other Revenue	0		0	1	754	997	(243)	3,227
TOTAL REVENUE	0		0	1	754	997	(243)	3,227
OPERATING EXPENSES:								
Salaries and Benefits	28,846	26,651	(2,195)	26,115	5,903	5,617	(285)	7,316
Supplies	165	4,376	4,211	296	21	69	47	259
Purchased Svs, Rental & Other	768	1,429	661	535	354	664	310	351
Claims Expense								
Insurance Expense	747		(747)	1,074	186	0	(186)	272
Depreciation	120	120		120	8	8		10
Utilities	1	3	3	3	69	46	(23)	28
TOTAL OPERATING EXPENSES	30,647	32,580	1,933	28,142	6,541	6,404	(138)	8,236
GAIN (LOSS) FROM OPERATIONS	(30,646)	(32,580)	1,933	(28,141)	(5,787)	(5,406)	(381)	(5,009)
NONOPERATING REVENUE	35,608	35,608		13,955	1,894	1,894		5,499
NET INCOME (LOSS)	4,961	3,028	Page 42 of 61	(14,186)	(3,894)	(3,513)	(381)	490

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
May 31, 2015

	<u>Stroger</u>	<u>ACHN</u>	<u>County</u>	<u>Stroger,</u>	<u>O F C</u>	<u>Provide</u>	<u>Bureau</u>		<u>Dept of</u>		<u>Intra-</u>	<u>Grand</u>
	<u>Hospital</u>	<u>(Clinics)</u>	<u>Care</u>	<u>ACHN &</u>	<u>(Oak</u>	<u>nt</u>	<u>of</u>	<u>Acute</u>	<u>Public</u>	<u>Cermak</u>	<u>Activity</u>	<u>Total</u>
				<u>County Care</u>	<u>Forest)</u>	<u>Hospital</u>	<u>Health</u>	<u>Care</u>	<u>Health</u>		<u>Eliminations</u>	
ASSETS												
CURRENT ASSETS:												
Cash and cash equivalents:												
Cash in banks	5,058	0		5,058	27	434		5,520				5,520
Cash held by Cook Co Treas	737,614		493,028	1,230,641	99,349	112,653		1,442,644	146,171		(1,356,165)	232,649
Due from working cash fund	60,540	34,607		95,147				95,147				95,147
Total cash & cash equivalent	803,212	34,608	493,028	1,330,847	99,377	113,087		1,543,310	146,171		(1,356,165)	333,316
Property taxes receivable:												
Tax levy - current year	5,342	20,030		25,373	531	751	15,831	42,487	771	31,620		74,878
Tax levy - prior year	6,902	6,976		13,878	752	1,048	1,500	17,177	1,297	5,145		23,619
Total property taxes rec	12,244	27,006		39,251	1,283	1,799	17,331	59,664	2,068	36,765		98,497
Receivables:												
Patient AR-net of allowances	42,246			42,246		728		42,974				42,974
Domestic claim receivable	88,230			88,230				88,230			(88,230)	
Third-party settlements	12,883			12,883		777		13,660				13,660
Other receivables	1,691	7		1,698	0	185	455	2,338				2,338
Due from State			27,806	27,806				27,806				27,806
Total receivables	145,050	7	27,806	172,863	0	1,689	455	175,008			(88,230)	86,778
Inventories	4,090			4,090	234	687		5,011		385		5,396
Page 43 of 61												
TOTAL CURRENT ASSETS	964,596	61,621	520,833	1,547,051	100,894	117,263	17,786	1,782,994	148,239	37,149	(1,444,395)	523,987

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
May 31, 2015

	<u>Stroger</u> <u>Hospital</u>	<u>ACHN</u> <u>(Clinics)</u>	<u>County</u> <u>Care</u>	<u>Stroger,</u> <u>ACHN &</u> <u>County Care</u>	<u>O F C</u> <u>(Oak</u> <u>Forest)</u>	<u>Provident</u> <u>Hospital</u>	<u>Bureau</u> <u>of</u> <u>Health</u>	<u>Acute</u> <u>Care</u>	<u>Dept of</u> <u>Public</u> <u>Health</u>	<u>Cermak</u>	<u>Intra-</u> <u>Activity</u> <u>Eliminations</u>	<u>Grand</u> <u>Total</u>
LIABILITIES & NET POSITION												
CURRENT LIABILITIES:												
Due to Cook County Treasurer		80,907		80,907			1,137,246	1,218,152		138,013	(1,356,165)	
Accounts payable	20,609	458	119	21,186	562	1,928	32,750	56,427	168	366		56,961
Claims Payable	10,500		278,105	288,605				288,605			(88,230)	200,375
Accrued salaries, wages, & other liabilities	8,244	1,274	40	9,558	279	852	1,094	11,783	249	1,063		13,095
Compensated absences	4,171	512	13	4,696	269	555	104	5,623	150	399		6,172
Unearned revenue	13,166			13,166		345		13,512				13,512
Third-party settlements			73,000	73,000				73,000				73,000
Due to other co govt funds	21			21	10	5		36	7			43
Due to others	1,581		44	1,625	20			1,646				1,646
Interaccount payabl (recevbl)	82,184	(123,860)	207,031	165,355	16,964	57,904	(248,679)	(8,457)	2	8,455		
TOTAL CURRENT LIABILITIES	140,477	(40,709)	558,353	658,121	18,104	61,588	922,514	1,660,327	575	148,297	(1,444,395)	364,804
LONG-TERM LIABILITIES:												
Compensated absences	23,638	2,900	74	26,612	1,523	3,143	588	31,865	849	2,263		34,977
Reserve-tax objection suits	3,764	4,437		8,201	491	671	380	9,744	1,083			10,827
TOTAL LIABILITIES	167,880	(33,372)	558,427	692,934	20,118	65,402	923,482	1,701,936	2,507	150,560	(1,444,395)	410,608
NET POSITION:												
Investment in capital assets	326,882	4,028		330,910	24,784	21,365	9,301	386,360	8	366		386,734
Unrestricted	796,717	94,994	(37,594)	854,117	80,776	51,860	(905,695)	81,057	145,732	(113,411)		113,379
TOTAL NET POSITION	1,123,599	99,022	(37,594)	1,185,027	105,559	73,226	(896,394)	467,417	145,740	(113,045)		500,113
TOTAL LIABILITIES &												
NET POSITION	1,291,478	65,650	520,833	1,877,961	125,678	138,628	27,087	2,169,354	148,247	37,515	(1,444,395)	910,721

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
July 24, 2015

ATTACHMENT #4



COOK COUNTY HEALTH & HOSPITALS SYSTEM

Finance Dashboard: July 2015



COOK COUNTY HEALTH
& HOSPITALS SYSTEM

CC+HHS

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Finance Dashboard: July 2015

Key Measures	2013	2014	2015 [#]	Change From Prior Period	FYTD'15 Budget or Goal	% to Budget or Goal
Days in Patient Accounts Receivable (Net)*	48	37	28	-24.3% ↓	49.8	-43.8%
Days Cash on Hand	50	96	79	-17.7% ↓	197.6	-60.0%
Days Expense in Accounts and Claims Payable	36	42	61	45.2% ↑	63.4	-3.8%
Overtime as Percentage of Gross Salary	8.2%	8.3%	8.3%	0.0% →	5.0%	3.3%
CareLink/Charity Write-offs (at cost)**	\$ 125,417,828	\$ 86,732,811	\$ 139,540,457	60.9% ↑		
Bad Debt Expense (at cost)	\$ 154,421,679	\$ 83,982,939	\$ 107,951,287	28.5% ↑		
Inpatient Days (monthly average)	9,225	8,752	8,200	-6.3% ↓	8,315	-1.4%
Outpatient Clinic Registrations (monthly average)	80,989	78,021	76,411	-2.1% ↓	85,824	-11.0%
Emergency Room Visits (monthly average)	14,261	12,887	12,143	-5.8% ↓	12,887	-5.8%
FTEs per Adjusted Occupied Bed (paid)	---	---	7.5	---	4.6	63.0%

[#] Data through May 2015

[^] This represents direct charity care write-offs to gross accounts receivable

* Data above does not include CountyCare information

** Under review for cost to charge changes between years



Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
July 24, 2015

ATTACHMENT #5

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Toni Preckwinkle
President
Cook County Board of Commissioners
John Jay Shannon, MD
Chief Executive Officer
Cook County Health & Hospitals System



COOK COUNTY HEALTH
& HOSPITALS SYSTEM
CCHHS

Cook County Health & Hospitals System Board Members

M. Hill Hammock • Chairman
Commissioner Jerry Butler • Vice Chairman
Lewis Collens
Ric Estrada
Ada Mary Gugenheim
Emilie N. Junge
Wayne M. Lerner, DPH, FACHE
Erica E. Marsh, MD MSCI
Carmen Velasquez
Dorene P. Wiese, EdD

Date: July 20, 2015

To: **M. Hill Hammock**
Chairman, Board of Directors
Cook County Health & Hospitals System

Commissioner Lewis Collens
Chairman, Finance Committee
Cook County Health & Hospitals System

From: **Douglas L. Elwell** *DLE*
Deputy Chief Executive Officer
Cook County Health and Hospitals System

Re: Emergency Purchases

CCHHS has placed emergency orders. This memo serves as notification, as required in Section 2.8 of the CCHHS Procurement Policy adopted by the Board on April 9, 2009.

Ref	Vendor	Date of Service	Supply/Service	Amount
1	Medivators	7/9/2015	The purchase of four (4) Advantage Plus Automated Endoscope Reprocessors. The new Medivator equipment can process all scopes, regardless of type, and accommodate twice the volume, at lower temperatures and in less time than the existing Steris equipment.	\$196,771.00

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
July 24, 2015

ATTACHMENT #6

CountyCare Report

Prepared for: CCHHS BOD Finance Committee

Steven Glass, Executive Director, Managed Care

July 24, 2015



Membership

Data as of: 7/2/2015 | Source: Daily Membership (834) File

Key Measures	Apr'15	May'15	Jun'15	Jul'15	Change From Prior Month	Trend	FYTD'15 Budget or Goal	% to Budget/ Goal
Monthly Membership	179,393	183,415	176,570	172,873	-2.1%	↓	156,070	110.8%
ACA	92,270	90,491	85,246	82,058	-3.7%	↓	76,619	107.1%
FHP	84,324	90,140	88,508	87,949	-0.6%	↓	74,506	118.0%
SPD	2,799	2,784	2,816	2,866	1.8%	↑	4,945	58.0%
Home/Community Waiver (incl DD)	500	501	505	539	6.7%	↑		
LTC	161	176	173	174	0.6%	--		
<u>FYTD Member Months</u>	643,490	826,905	1,003,475	1,176,348			1,158,563	101.5%
ACA	415,493	505,984	591,230	673,288			642,478	104.8%
FHP	217,417	307,557	396,065	484,014			482,530	100.3%
SPD	10,580	13,364	16,180	19,046			33,556	56.8%

Key:	>= Goal
	Within 1% of Goal
	Within 5% of Goal
	< 5% of Goal

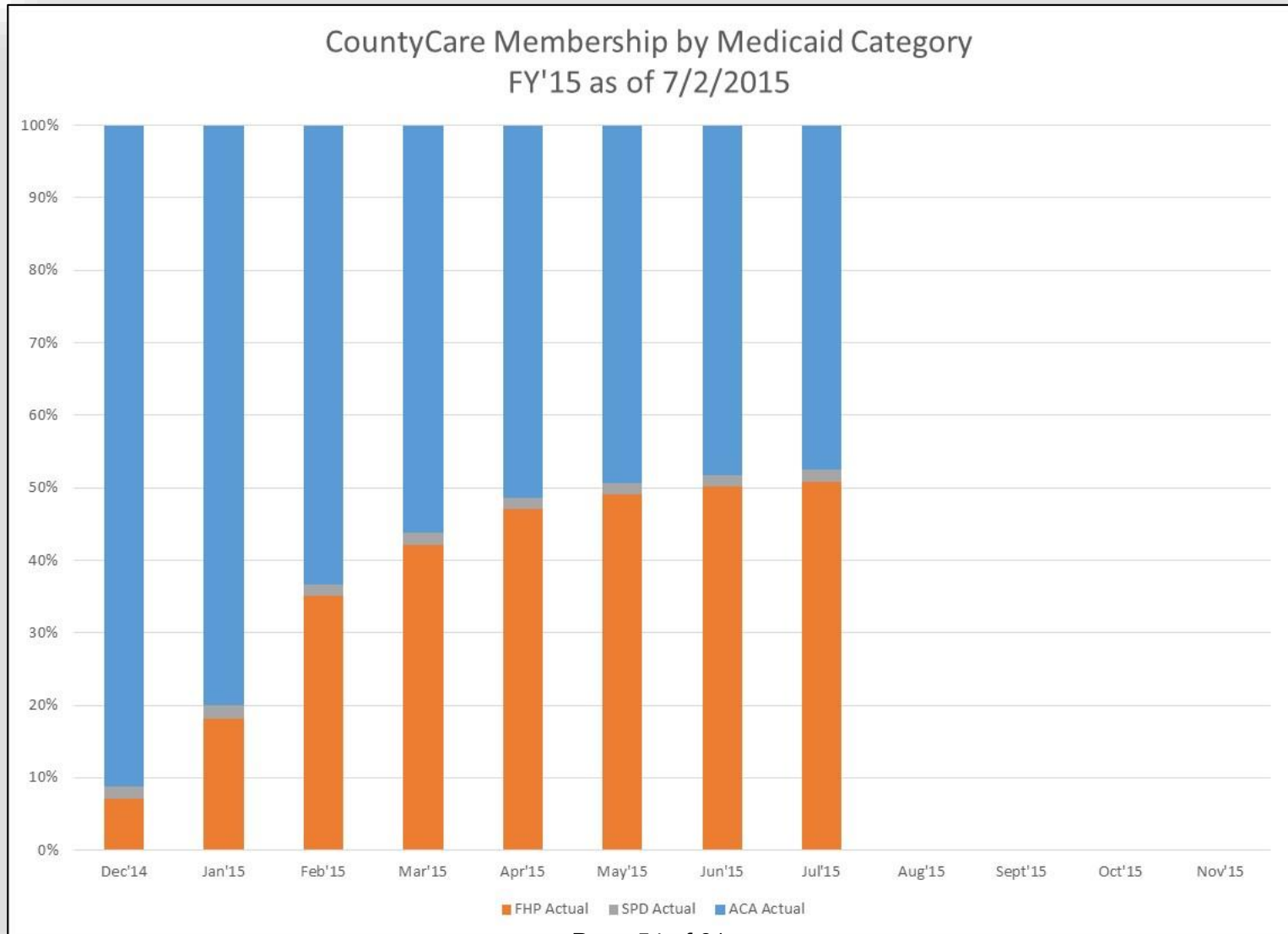
- Gender = 56% Female; 44% Male
- Average age = Female: 32 y/o; Male: 30 y/o

Membership Adds & Deletes

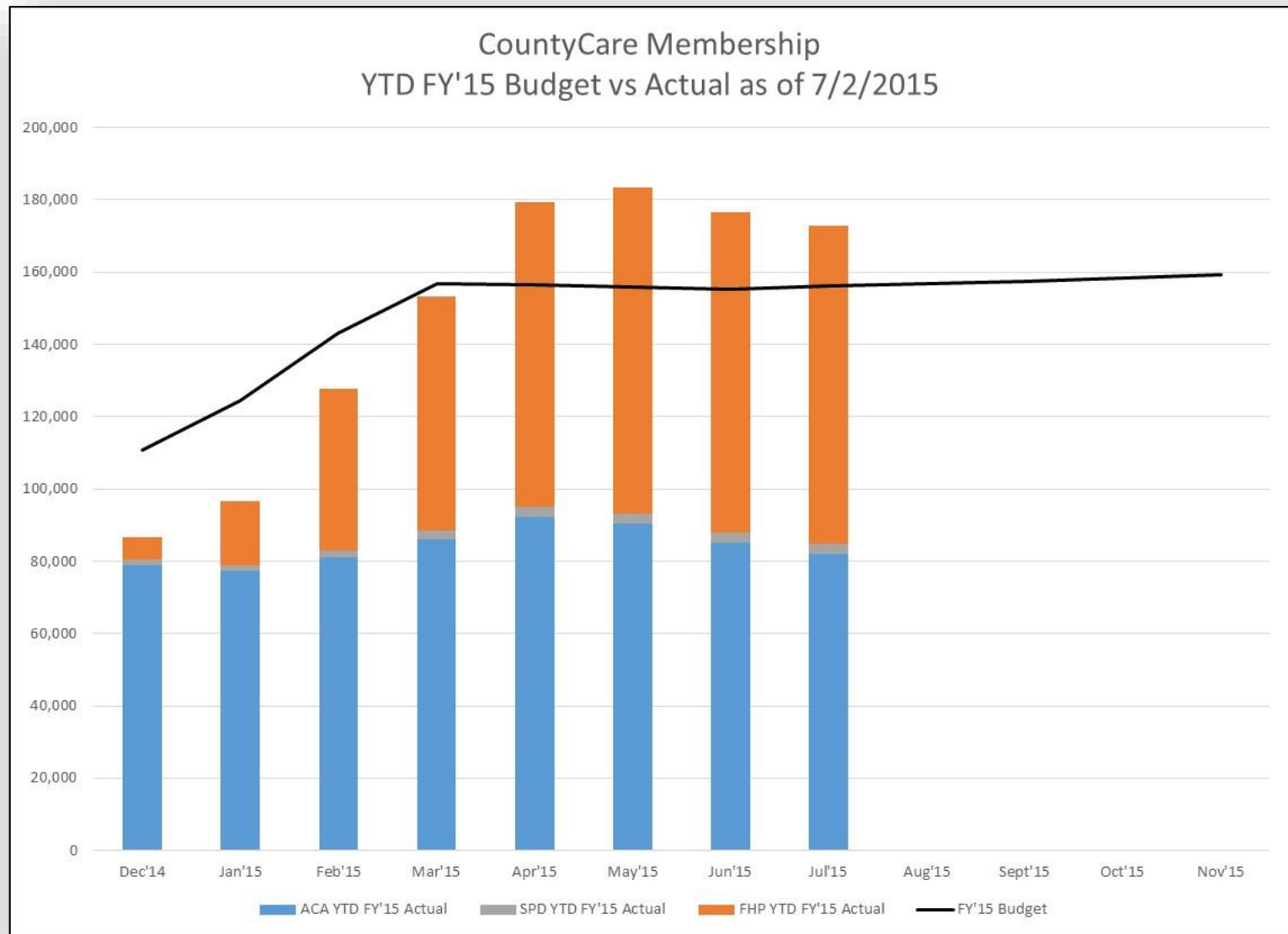
Data as of: 7/2/2015 | Source: Daily Membership (834) File

	Feb'15	Mar'15	Apr'15	May'15	Jun'15	Jul'15
Month Begin Membership	92,746	124,476	149,984	178,060	181,301	174,155
ACA Adults	1,191	5,900	4,690	818	(5,147)	(3,005)
FHP	30,447	19,544	23,314	2,357	(2,030)	(842)
SPD	92	64	72	66	31	55
Total Net Change	31,730	25,508	28,076	3,241	(7,146)	(3,792)
Month End Membership	124,476	149,984	178,060	181,301	174,155	170,363

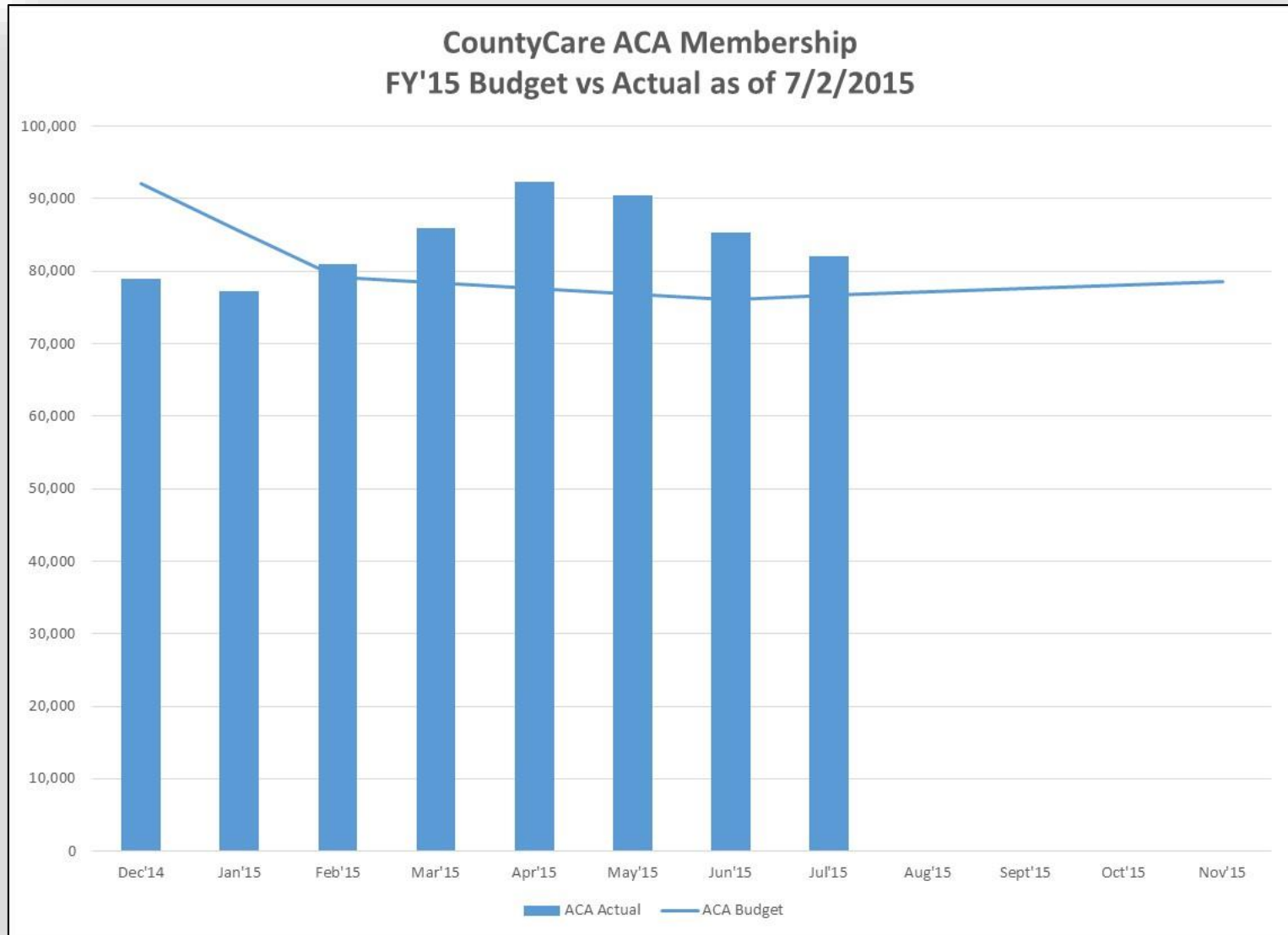
Members by Medicaid Category



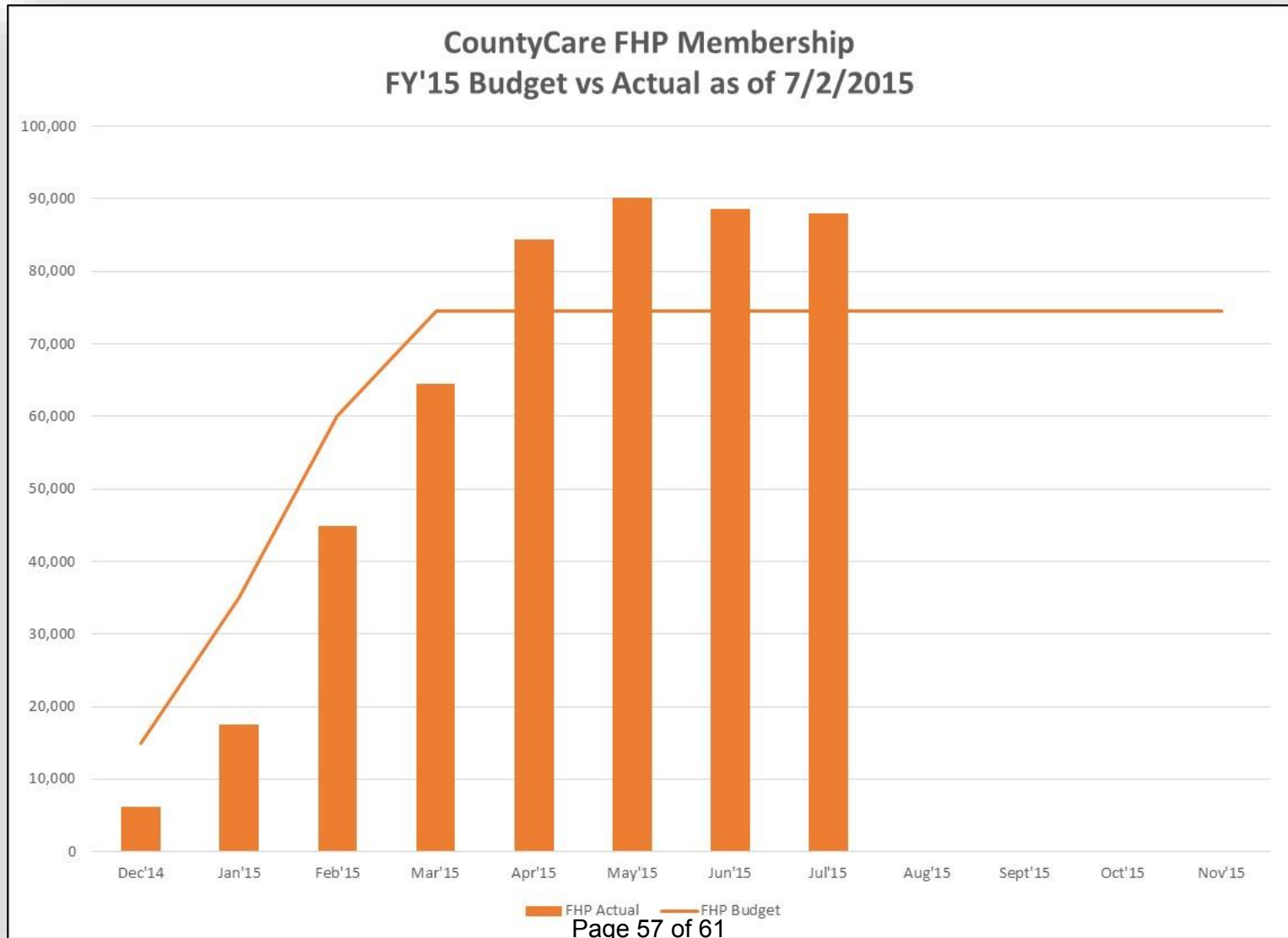
Membership Trend to Budget



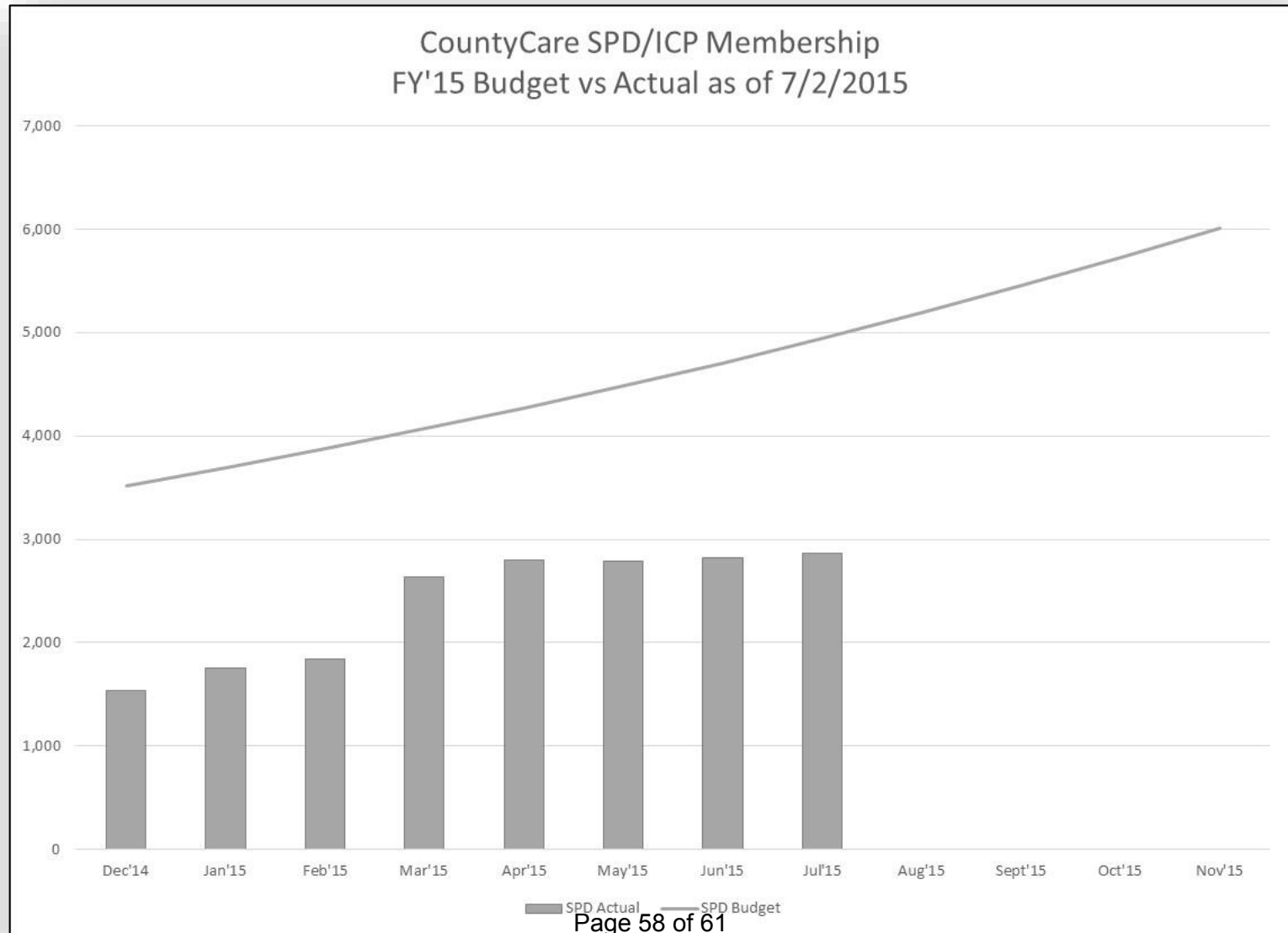
ACA Membership Trend to Budget



FHP Membership Trend to Budget

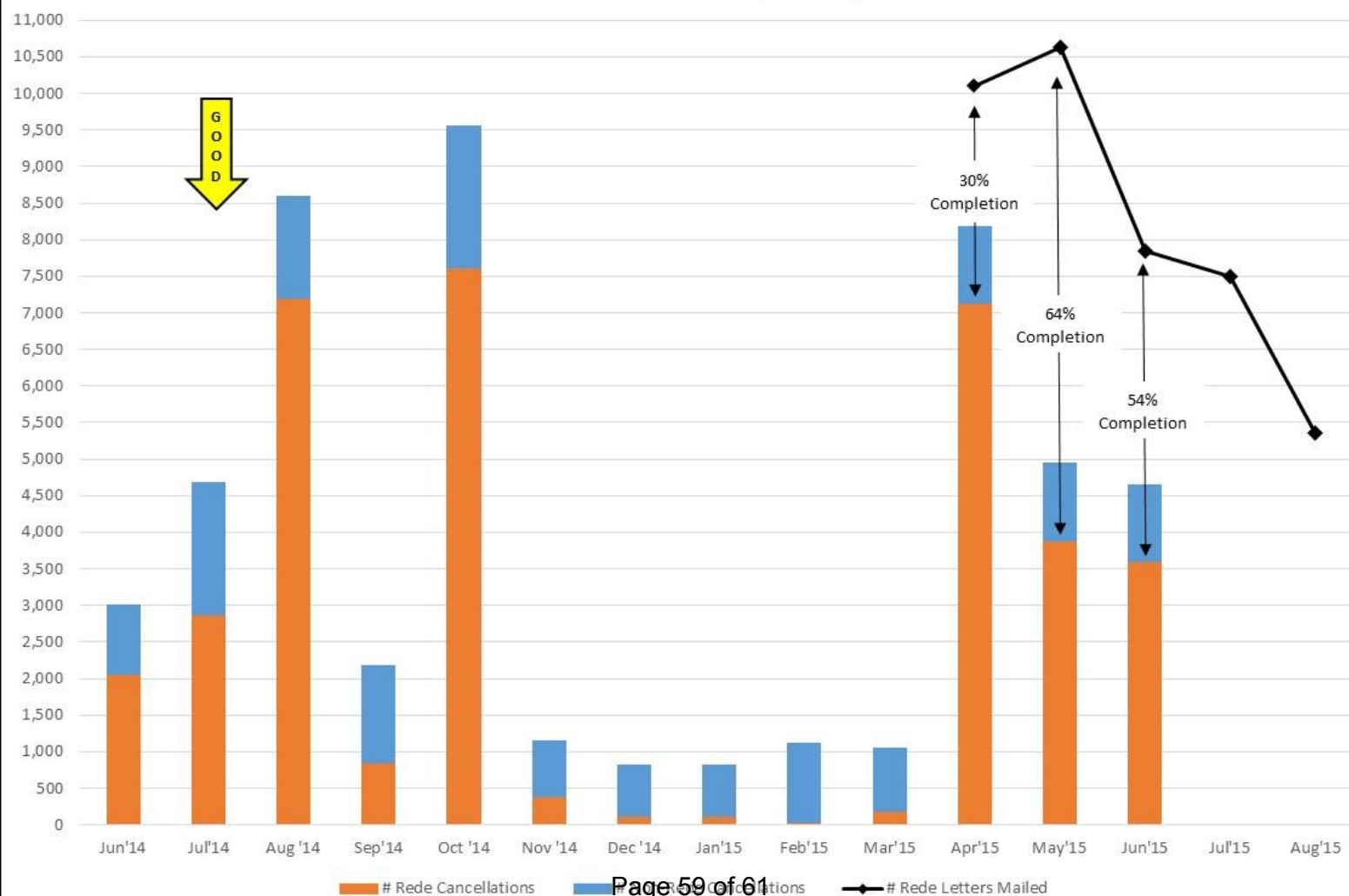


SPD Membership Trend to Budget



Medicaid Cancellations

Medicaid Coverage Cancellations for CountyCare Members by Month/Year
For actions taken at DHS 'Hoyne St.' Office



Health Plan Comparison

Source: IL HFS, Greater Chicago Region

FHP/ACA Adults, Greater Chicago Region								
Health Plan	Sponsoring Organization(s)	Mar'15 #	Apr'15 #	May'15 #	Jun'15 #	% Total	# Change Month Prior	% Change Month Prior
Family Health Network	Mt. Sinai, Norweigan, Resurrection, St. Anthony, St Bernard	195,996	181,459	185,570	193,306	13.1%	7,736	4.2%
Blue Cross Blue Shield	Health Care Services Corp.	142,468	163,530	175,018	179,617	12.1%	4,599	2.6%
CountyCare	Cook County/CCHHS	149,005	176,597	178,909	171,661	11.6%	(7,248)	-4.1%
Harmony Health Plan	WellCare	119,459	137,257	143,430	142,914	9.6%	(516)	-0.4%
IlliniCare Health Plan	Centene, Inc.	120,302	134,587	142,679	142,898	9.6%	219	0.2%
Meridian Health Plan		101,595	111,923	119,782	119,387	8.1%	(395)	-0.3%
Aetna Better Health Inc.		94,892	106,144	113,441	114,728	7.7%	1,287	1.1%
Advocate Accountable Care (ACE)	Advocate Physician Partners	83,117	87,162	89,662	89,542	6.0%	(120)	-0.1%
SmartPlan Choice (ACE)	Presence Health Partners, Independent Phys Alliance of IL	72,331	72,291	70,146	68,413	4.6%	(1,733)	-2.5%
MyCare Chicago (ACE)	Lurie, Mercy, Norweigan, Swedish/Asian Human Svcs, Erie, Heartland HC, Mercy, Near North, PCC/C4	47,266	55,496	60,386	58,993	4.0%	(1,393)	-2.3%
HealthCura (ACE)	Access Community Health Network	20,380	32,365	41,263	41,309	2.8%	46	0.1%
Community Care Partners (ACE)	NorthShore, Vista, Lake County Health Dept, Erie	38,854	38,982	40,184	40,851	2.8%	667	1.7%
UI Health Plus (ACE)	UI Health	23,707	27,650	35,424	36,134	2.4%	710	2.0%
Better Health Network (ACE)	St Bernard's, Loretto, South Shore, Roseland/Aunt Martha's, Beloved	21,292	29,632	34,486	34,947	2.4%	461	1.3%
Loyola Family Care (ACE)	Loyola Univ Health System	23,780	23,501	26,283	26,442	1.8%	159	0.6%
Next Level (CCE serving ACA only)		9,222	9,177	13,369	13,816	0.9%	447	3.3%
Illinois Partnership for Health (ACE)	Blessing Health System, Cadence, Decatur Memorial, KishHealth, Memorial Health, OSF, Riverside Medical Ctr, Rockford Health System, Carle Fdn	3,610	3,674	3,574	3,521	0.2%	(53)	-1.5%
Lurie Children's Health Partners (CSN CCE)	Lurie Childrens Hospital	1,688	1,678	1,708	1,779	0.1%	71	4.2%
LaRabida Coordinated Care Network (CSN CCE)	La Rabida Childrens Hospital	637	541	611	760	0.1%	149	24.4%
Total		1,269,601	1,393,646	1,475,925	1,481,018		5,093	0.3%

Health Plan Comparison

Source: IL HFS, Chicago Region (includes suburban Cook & Collar Counties)

ICP Greater Chicago Region (SPD population)

Health Plan	Sponsoring Organization(s)	Mar'15 #	Apr'15 #	May'15 #	Jun'15 # % Total	# Change Month Prior	% Change Month Prior
Aetna Better Health Inc.		28,852	28,640	28,514	28,241 29.9%	(273)	-1.0%
IlliniCare Health Plan Inc.	Centene Inc.	27,372	27,178	26,999	26,630 28.2%	(369)	-1.4%
Community Care Alliance of Illinois	Family Health Network	7,841	7,740	7,611	7,527 8.0%	(84)	-1.1%
Blue Cross/Blue Shield of Illinois	Health Care Services Corp	6,201	6,288	6,460	6,681 7.1%	221	3.4%
Humana Health Plan		4,588	4,524	4,528	4,557 4.8%	29	0.6%
Meridian Health Plan		4,447	4,457	4,514	4,548 4.8%	34	0.8%
Cigna HealthSpring of Illinois		4,390	4,410	4,443	4,443 4.7%	-	0.0%
Next Level (CCE)		3,423	3,353	3,305	3,234 3.4%	(71)	-2.1%
CountyCare	Cook County/CCHHS	2,648	2,704	2,759	2,776 2.9%	17	0.6%
EntireCare (CCE)	Healthcare Consoritum of IL (St Bernard, Chicago Family, St James, MFS, South Shore, Roseland, HRDI, Metro South)	2,548	2,468	2,418	2,339 2.5%	(79)	-3.3%
Together4Health (CCE)	Heartland Health Outreach	2,273	2,175	2,099	2,016 2.1%	(83)	-4.0%
Be Well (CCE)	MADO Healthcare	1,384	1,368	1,396	1,389 1.5%	(7)	-0.5%
Total		95,967	95,305	95,046	94,381	(665)	-0.7%